



# Peggy's Cove Infrastructure Improvement Strategy

IMPLEMENTATION PLAN | PHASE 1

JUNE 2021





Credit: Nova Scotia Archives

## Introduction

Peggy's Cove is one of Nova Scotia's most magnetic attractions. The coastal experience receives national and international recognition and extremely high levels of visitation. Expansive granite rocks, a bold coastline, crashing waves, and its historic lighthouse—Peggy's Cove exemplifies the quintessential Nova Scotia that visitors love and residents cherish. But it is a living community first—an active fishing village, and home to year-round residents.

The popularity of Peggy's Cove has created longstanding challenges of crowds, traffic congestion and circulation, servicing and maintenance, and inadequate transportation and pedestrian infrastructure. And the key challenge we've tackled with our partners and community is balancing the needs and desires of the community with the needs and expectations of visitors and the overall importance of public safety in the area.

Develop Nova Scotia has been working with the community of Peggy's Cove to create a comprehensive master plan and design process for the community. Given the Cove's unique

identity as both tourism icon and living community, and the significant challenges caused by its popularity, this work is focused on a number of important and interconnected priorities:

- **Ensuring the continued liveability of the community**
- **Creating a safe, accessible, and engaging experience for locals, visitors, and business operators**
- **Protecting the community from the impacts of climate change and sea level rise**
- **Protecting the icon's value and the direct and indirect value that it generates for the province**

The challenges facing Peggy's Cove are not new. And there is significant urgency as visitation and environmental pressures continue to negatively affect the liveability and future sustainability of the community, along with the overall experience for visitors.

## Overview

The Peggy's Cove Master Plan Project began through the Tourism Revitalization of Icons Program (TRIP), an infrastructure funding program focused on revitalizing Nova Scotia's most competitive tourism icons.

While the intention of TRIP funding is to focus on improvements to visitor experience, in scoping the project and speaking with residents in the community, it was clear that there were significant issues and pressures on the residents and the existing infrastructure that needed to inform this work.

With approximately 40 year-round residents, the community has expressed that they feel ill-equipped and overwhelmed to handle the more than 700,000 tourists that visit Peggy's Cove each year. They are frustrated by their community's relationship with multiple government agencies and the lack of clear channels of communication or processes through which issues can be addressed. They've expressed feelings of disappointment over the condition of public properties and infrastructure and its impact on their ability to host the world with pride. They are also passionate about the future of the Cove and desire sustainable, self-sufficient solutions that empower and support them as stewards of this extraordinary place.

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Through our work with the community and key stakeholders the key areas of concern identified were public safety, accessibility and inclusion, climate adaptation and disaster mitigation, and governance and management.

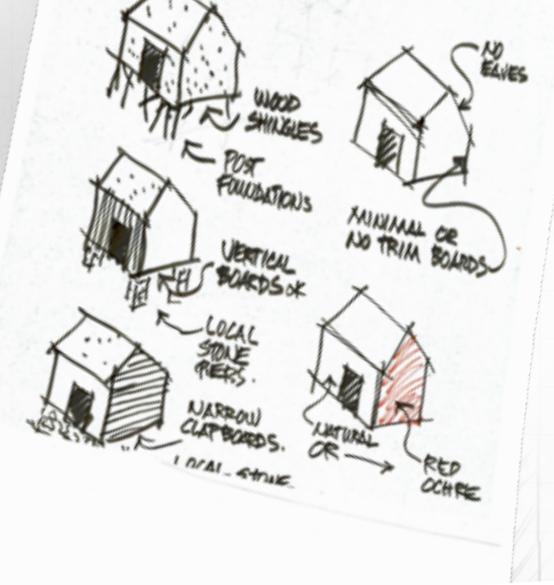
Rather than throw money at band-aid solutions, Develop Nova Scotia identified the need for a comprehensive planning approach to any infrastructure investment—and one that prioritized on the long-term liveability and sustainability of the village itself.

Integrated approaches result in integrated solutions. Given the profile of Peggy's Cove, a holistic, phased, and scalable approach to planning is required to protect the value of the icon and create the long-term conditions for community and economic sustainability. This approach was developed in consultation with the Department of Inclusive Economic Growth, the Provincial government department who owns the Peggys Cove Commission Act and oversees both the Peggys Cove Commission and Develop Nova Scotia.

The Master Plan identified key improvements and made recommendations related to:

- Pedestrian safety + traffic congestion + parking
- Disaster mitigation + climate change adaptation
- A plan for asset management of provincially owned properties and buildings
- Servicing + public washrooms + wastewater treatment
- Governance + management

The draft plan was created between February 2019 to June 2019 and has continued to be refined as the first phase of implementation continues.



Credit: Nova Scotia Archives

# Community Engagement

## COMMUNITY-FIRST APPROACH:

The draft master plan has been developed in collaboration with community residents and stakeholders and is focused on enhancing and supporting the liveability and sustainability of the place alongside an inclusive visitor experience. Develop Nova Scotia’s track record in developing meaningful and enduring public places is grounded in our approach to community engagement—ensuring community feedback shapes the planning process at every stage is critical to the success of this work. The engagement process for Peggy’s Cove was based on a “community-first” approach to ensure that residents and locals had adequate space to share their experiences, concerns, needs, and ideas without being overshadowed. Most importantly, Peggy’s Cove residents were essential collaborators in the creation of the plan.

With an accelerated community engagement timeline and a diverse group of stakeholders to engage, a mix of approaches to consultation were used, including:

- A dedicated project page on the Develop Nova Scotia website, including a public survey.
- A dedicated project email and phone number for inquiries and feedback.
- A listening session with Peggy’s Cove residents (participation rate of 85%).
- A visioning workshop with Peggy’s Cove residents.
- A listening session with Business and Tourism operators from the Cove and surrounding area.
- Individual stakeholder meetings including all levels of government, tourism industry stakeholders, emergency responders, and other parties with a vested interest in Peggy’s Cove.
- A survey specific to tourism operators and key stakeholders.
- Presentations and discussion sessions with the Peggy’s Cove Commission.
- Peggy’s Cove Design Week (2019), which included a storefront design shop set up in Peggy’s Cove for drop-in discussion, feedback, and idea sharing.
- Consultation with KMKNO (Kwilmu’kw Maw-klusuaqn Negotiation Office) through the prescribed process and additional engagement with Indigenous community groups to address any issues and explore opportunities related to archeology, sweetgrass, Indigenous tourism, and site interpretation.
- A community meeting to present and discuss the draft plan and gather feedback to inform the design process and first phase of implementation.
- Ongoing engagement and communication with the community throughout the planning, design, and first phase of implementation/construction.



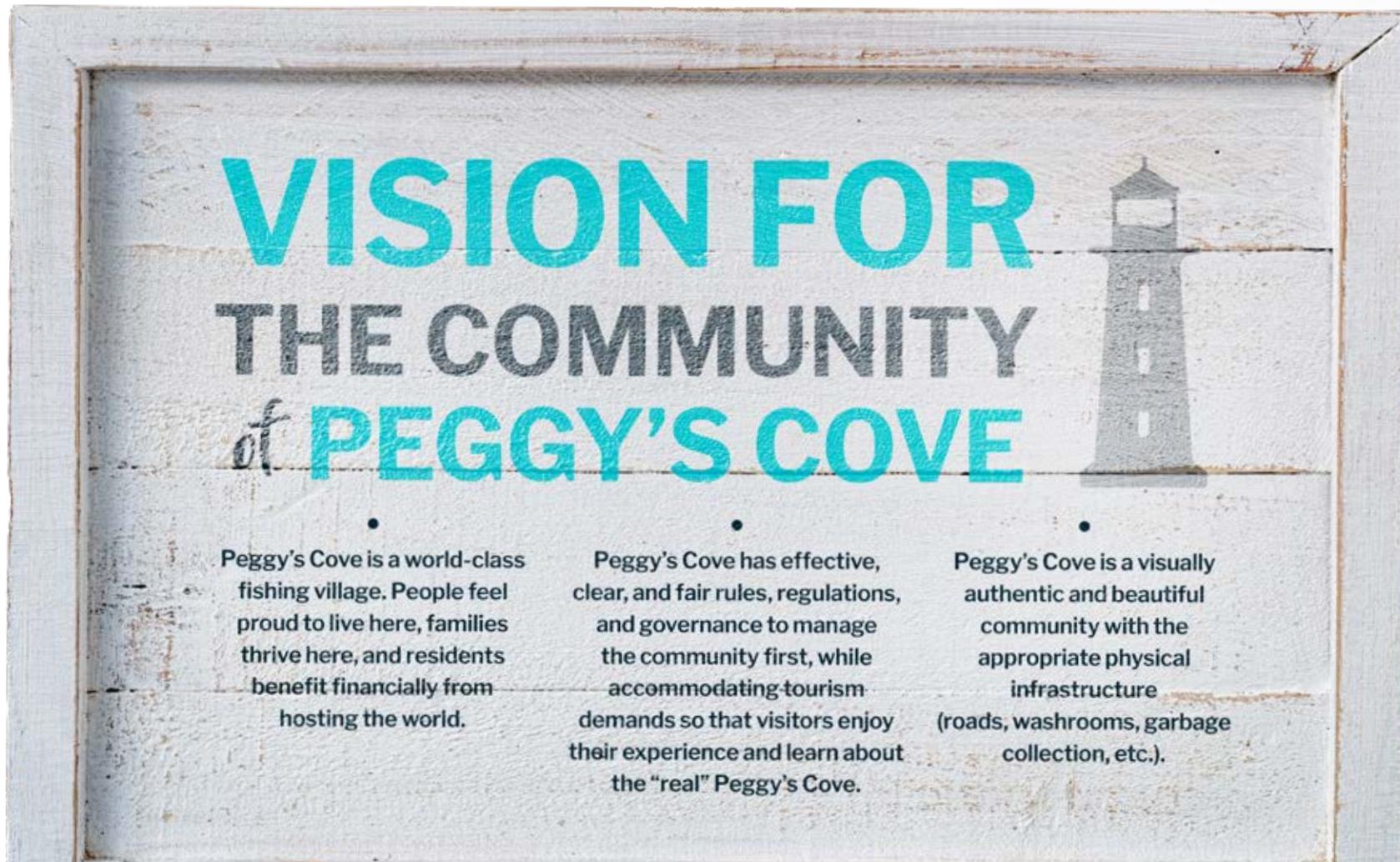
## Engagement Overview



# Community Vision

The first step in our community engagement efforts was creating a collective vision. It emerged very early in the process and was driven by the input of residents. These discussions focused on the big picture and framed up a vision containing the key principles to guide all of our meetings, discussions, decisions, and work together in Peggy's Cove.

All stakeholders were in overwhelming alignment with the desire for Peggy's Cove to stay a liveable, authentic, fishing community that is sustainable and continues to attract new residents. Residents and operators want a safe community for themselves and for the visitors they host year-round. The residents appreciate why people want to visit their community and they want to feel great pride in hosting the world. They also have incredibly thoughtful and realistic ideas on how they can continue to live and work in the Cove while continuing to welcome visitors to their community.



What is Peggy's Cove in 100 years?

What does Peggy's Cove need to be a great host to a world of visitors?

How should the provincial and federal buildings and land be used?

What are the stories of Peggy's Cove that should be told?

# Master Planning Process

1

## MASTER PLANNING

The purpose of the Master Plan is to identify and prioritize long-term infrastructure needs and improvements to ensure Peggy’s Cove remains a special place to live, work, visit, and participate. The master planning process focused on infrastructure improvements to support climate change adaptation, accessibility, and pedestrian safety as the key challenges identified by the community.

The outcome of this planning process is a comprehensive list of recommendations prepared by a consultant. These recommendations are informed by technical studies and extensive engagement with residents, landowners, business owners, and tourism-operators. A Master Plan is not a final design that is intended to be implemented letter for letter, but a plan to guide the prioritization of project elements and detailed design.

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## PROJECT PRIORITIZATION + DETAILED DESIGN

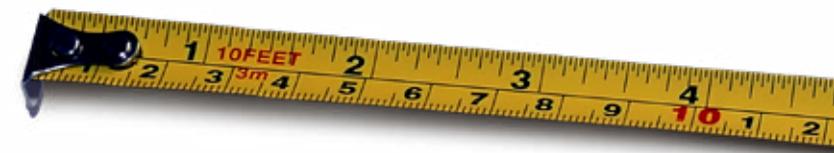
Our work with community and stakeholders helped to prioritize project recommendations that address challenges for residents, business operators, and visitors. A Project Working Group composed of residents, business owners, and government partners was established to provide further guidance and input on the detailed design of priority projects. This continued input from community and partners has resulted in iteration, refinement, and alteration to most initial plans—and in some cases significant changes to the scope and nature of work.

In response to public health guidelines related to COVID-19, we changed our approach to community

engagement to ensure we could continue to present revised designs, discuss the strategic phasing of work, gather input, and keep everyone up to date. This included virtual meetings/conference calls, outdoor walkabouts, phone calls, one-on-one meetings with residents, email and website communications, and community mailers.

As we moved through this detailed design process, Develop Nova Scotia was working to identify potential funding sources and assemble funding in order to scope the first phase implementation. And, of course, we were also grappling with how to do this work logistically—tourism season runs into October and our construction season in Nova Scotia is short.





# 3

## PHASE 1 IMPLEMENTATION

COVID-19 presented a host of challenges—for tourism destinations, for local business, and for how we continued our work with the community of Peggy’s Cove. The circumstances also presented an opportunity to really dig into how we could bring the draft Master Plan to life while visitation is low.

In May 2020 the Province announced an investment of up to \$230M to improve infrastructure and help get the economy moving again. Through an investment of close to \$38M, a number of stimulus projects are being led by Develop Nova Scotia. Some of this funding was allocated to the first phase of infrastructure improvements in Peggy’s Cove.

Throughout Spring/Summer 2020, we worked to finalize the design of a strategic grouping of initial infrastructure improvements. Construction began in Fall 2020 and is expected to continue to Summer 2021.

ITEM	FUNDING SOURCE + DETAIL	TOTAL FUNDING	TOTAL FUNDING INVESTMENT
 <p><b>Climate Adaptation + Visitor Services</b></p> <ul style="list-style-type: none"> <li>Road raising and Turnaround to Lighthouse</li> <li>Climate mitigation</li> <li>Public washroom in Cove</li> <li>Common space, Boardwalk and Sidewalks</li> <li>Parking inventory system</li> <li>Restoration of historic DeGarthe Studio</li> </ul>	<ul style="list-style-type: none"> <li>Nova Scotia Transportation &amp; Infrastructure Renewal <b>\$2.8M</b></li> <li>Province of Nova Scotia, Infrastructure Stimulus Funding <b>\$3.7M</b></li> </ul>	<b>\$6.5M</b>	<b>\$9.7M</b>
 <p><b>Viewing Deck and Lighthouse Public Washroom</b></p>	<ul style="list-style-type: none"> <li>Tourism Nova Scotia, TRIP Funding <b>\$1.79M</b></li> <li>Government of Canada, ACOA <b>\$1.4M</b></li> </ul>	<b>\$3.2M</b>	

### THE LONG GAME

The first phase of work is a significant step in the long-term implementation of the Peggy’s Cove Master Plan—progressive, phased, and strategic improvements will support and enhance liveability, sustainability, safety, and visitor experience. This comprehensive approach is vital to ensure that today’s planning and development is rooted in the long-term vision and unlimited potential of the place and the tourism icon.

And of course, our work in Peggy’s Cove won’t be done when this first phase of work is complete. Develop Nova Scotia will continue to work with residents, stakeholders, partners, and the general public to champion and steward the community’s vision for Peggy’s Cove.



# Peggy's Cove Master Plan and Implementation

The Peggy's Cove Project is a project of projects—there are a lot of elements and even more interdependencies among those elements. Community input has resulted in adjustments and refinements to many items in the Master Plan and, in some cases, significant changes to the scope and nature of work. The following sections outline the recommendations made by the consultant and the projects moving forward under this phase of work.

## MASTER PLAN

Consultant Recommendations:  
Key Elements + Interventions April 2019

### Climate Adaptation, Environmental Quality, Safety

- Improvements to Peggy's Point Road (A)
- Breakwater Improvements (B)
- Wastewater Management Strategy (C)
- Rock Trail Identification / Improvements (D)
- Route 333 Parkway Improvements (E)



### Peggy's Cove Experience

- DeGarthe Properties Improvements (A)
- Peggy's Cove Commons landscape and furnishing (B)
- Strategic Land Acquisitions (C)



### Transportation and Visitor Services

- Lighthouse Arrival Area, Viewing Area (A)
- New Parking Area, Trail, Bridge (B)
- Parking Improvements (C)
- Washroom expansion / Improvements (D)
- Gate / Traffic Management (E)



### Governance and Management

- Modernization of the Act (A)
- New Community Advisory Committee (B)
- Management Strategy for Public Lands and Assets (C)



## IMPLEMENTATION

Phase 1 Infrastructure improvements  
2020-2021 / In Progress

### Climate Adaptation, Environmental Quality, Safety

- Improvements to Peggy's Point Road (A)
- Breakwater Improvements (B)
- Wastewater Management Strategy (C)
- Rock Trail Identification / Improvements (D)
- Route 333 Parkway Improvements (E)

POTENTIAL  
FUTURE PHASE

POTENTIAL  
FUTURE  
PHASE

### Peggy's Cove Experience

- DeGarthe Properties Improvements (A)
- Peggy's Cove Commons landscape and furnishing (B)
- Strategic Land Acquisitions (C)

NOT PROCEEDING AT THIS TIME  
(based on feedback from residents  
and subject to more data collection)

### Transportation and Visitor Services

- Lighthouse Arrival Area, Viewing Area (A)
- New Parking Area, Trail, Bridge (B)
- Parking Improvements (C)
- Washroom expansion / Improvements (D)
- Gate / Traffic Management (E)

ON HOLD

(while we monitor the impact  
of other improvements on  
traffic congestion and safety)

### Governance and Management

- Modernization of the Act (A)
- New Community Advisory Committee (B)
- Management Strategy for Public Lands and Assets (C)

UNDER REVIEW

by Department of  
Inclusive Economic Growth

IN DEVELOPMENT



# Climate Adaptation, Environmental Quality, Safety

## A Improvements to Peggys Point Road

**What is it:** This piece of the project includes raising a portion of Peggys Point Road from the DeGarthe properties to the government wharf, improvements to the Lobster Lane intersection, a new three-way stop near the VIC, and new crosswalks and sidewalk/boardwalk areas. The road raising will help address issues related to sea-level rise and storm surge inundation. It also provides an opportunity to improve pedestrian pathways through the Cove, enhance safety, and install the groundwork to support a shared wastewater treatment system. This work is connected to other projects including the new common space and public washroom in the Cove.

**What we heard from the community:** Climate mitigation measures and the groundwork for wastewater treatment are important to the community. This work also addresses the need for a public, civic gathering space for both community and visitors. And as the roadway is often the only space for groups to gather or move through the Cove, this work will also support safety and visitor experience.

**Next steps:** The bulk of the road raising work was completed in Fall 2020 and Winter 2021. New sidewalks and boardwalks have been installed through the Cove, with the majority of work expected to be completed in Spring 2021. Work on the surrounding common area and public washroom are ongoing and paving is scheduled for Spring 2021. The new crosswalks and three-way stop will be the finishing touches.

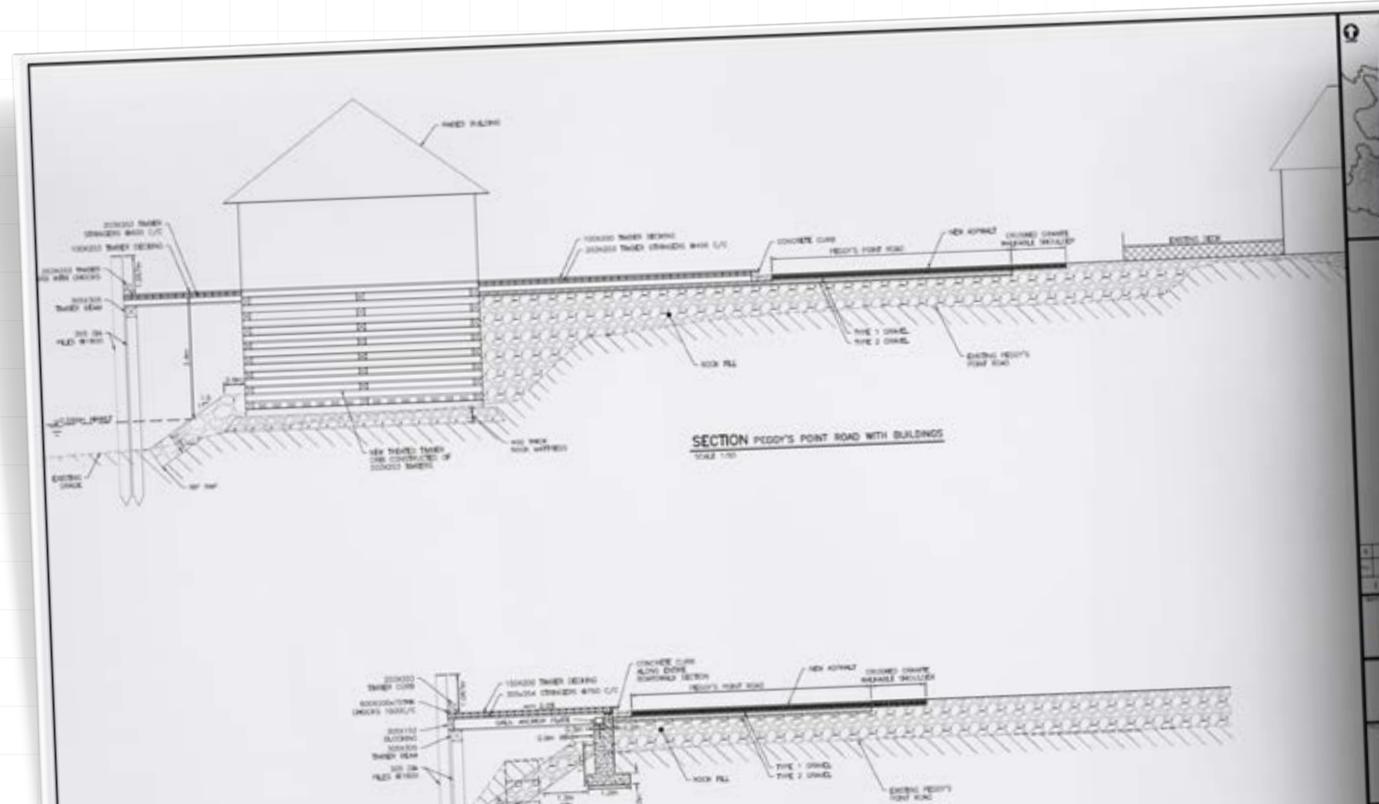
## B Breakwater Improvements

**What is it:** Based on community input and the findings of a coastal engineering study, the existing breakwater does not provide protection for the community for storms greater than “1-in-5-year storms” when accounting for projected sea level rise. The existing breakwater remains in place and the new breakwater was constructed by stacking natural materials around and over it to increase its overall height and improve its effectiveness in more severe storm events over the next 50 years.

**What we heard from the community:** The improvement of the breakwater is an important project for the Cove and the design proposed is sympathetic to the landscape. The granite

stones piled near the breakwater that were part of a previous breakwater could be reused elsewhere in the site where possible and in cooperation with the property owner.

**Next steps:** The breakwater reconstruction was completed in Winter 2021. There will be some final inspections and design reviews to ensure it reflects the guidance provided by the Project Working Group. There is currently a roadway leading to the breakwater and the intention is to return it as close to natural state as possible while retaining an easement for future access and maintenance.



## © Wastewater Management Strategy

**What is it:** A wastewater management district (WWMD) is a way to provide collection, treatment, and dispersal or reuse of wastewater for clusters of buildings within a certain area. The Master Plan work identified a number of potential WWMDs in Peggy's Cove to help address the challenges of having individual systems on some properties. WWMDs also offer possible solutions to dealing with hard-to-service commercial uses (like food/beverage and tourism accommodation), and could allow for additional housing opportunities if desired by the Community in the future. While WWMDs are part of a longer-term plan and discussion with the Community, there is an opportunity to try one in the Cove area now as part of the road-raising work. The draft Master Plan outlines the possible extent of this first district and the buildings/properties that could potentially tie into it.

**What we heard from the community:** WWMDs can be very helpful for some properties in the Cove but may not be necessary for others with newer systems and suitable soils or larger properties. There are questions of what portions are paid for by residents and if everyone within a district boundary would be required to tie in and contribute. These issues will be discussed and explored with community and partners in future phases of this work.

**Next steps:** The detailed design of the components needed to plug in to the road design is complete and this process included input from the Project Working Group. Develop Nova Scotia will continue to explore options for ownership, operations, and management of a potential shared system and WWMD. More details will be shared with the community as they are available.

## © Rock Trail Identification / Improvements

**What is it:** Safety on the rocks remains a challenging issue to address. The Master Plan aimed to find a balance between maintaining unrestricted access to the rocks, minimizing visual intrusions through signage, and ensuring visitors are informed about the risks. The viewing deck provides some improvements by formalizing access points to the rocks, where clear signage can be posted and updated. Once on the rocks, however, it can be difficult to determine where it is safe to be. The Master Plan identified a series of routes at 3 different elevations— 5m, 7m, and 8m above sea level, where movement remains safe during differing sea conditions. Routes can be marked using natural materials that blend into the natural features, but visible enough to know where you are in the landscape. Certain routes could be closed off in poor weather or dangerous conditions.

**What we heard from the community:** This idea exists as a high-level concept only, with references to projects in other countries in similar rocky landscapes. It was recognized that more work was needed to understand how these routes could be signed in a safe way with minimal visual impact. As well, there are issues of property ownership that will need to be resolved.

**Next steps:** This work has not progressed beyond the concept stage, with initial routes identified based on elevation and existing use by visitors. This could be explored more in a future phase of work, which could include consideration of how these trails interact with the many informal trails found throughout the Peggy's Cove Preservation Area.

## © Route 333 Parkway Improvements

**What is it:** The Master Plan recommends improvements to Route 333 to improve safety for residents and visitors in the area. It recommends that Highway 333 is treated as a Parkway, with a lowered speed limit (approximately 50 km/hr), that “share the road” signs be posted between Indian Harbour and West Dover allowing for cyclists to use the Highway safely, and that the narrow shoulder should be paved but not widened.

**What we heard from community:** Community recognizes that challenges they face impact the surrounding areas and support the idea of a lowered speed limit and the potential to create more of an experience along the 333 that can improve visitor experience and help disperse visitors throughout the area.

**Next steps:** This piece of work falls outside of Develop Nova Scotia's scope of involvement and under the Department of Transportation and Active Transit (TAT). These recommendations have been shared with our partners at TAT and they are considering it for the 2021/22 season or in future capital planning.

Image contributed by residents





# Peggy's Cove Experience

## Ⓐ DeGarthe Properties Improvements

**What is it:** Much needed improvements of the historic DeGarthe properties will contribute to revitalizing the heart of the village and complement the new common space and public washrooms in the area. This phase of work includes the restoration of the DeGarthe studio, an iconic fishing store in the head of the Cove.

**What we heard from the community:** The community spoke of a past with a bustling Cove with most of the action unfolding in the heart of the village. This work will contribute to creating a common space for community to gather and host events, but also deliver a richer experience for visitors that encourages them to stay longer and explore beyond the lighthouse.

**Next steps:** Restoration of the DeGarthe Studio is in progress. It was temporarily relocated from its crib to accommodate the work required and was lifted back to its original location in March 2021. Additional recommendations from the master plan will be explored in a future phase, which will include more community engagement, funding assembly, and a design/planning process for the remaining buildings, similar to this first phase of work.

## Ⓑ Peggy's Cove Common landscape and furnishing

**What is it:** A new common space near the head of the Cove that includes a new common space, public washroom, and new sidewalks and boardwalk. This work contributes to improving pedestrian safety, to creating a common space for events and for community and visitors to gather, and to supporting new community and commercial opportunities. The heart of the village has always been essential to the experience of Peggy's Cove and this work strives to balance sustainability, activation, and authenticity of the area. The area also functions as a dispersal field for a future wastewater management system.

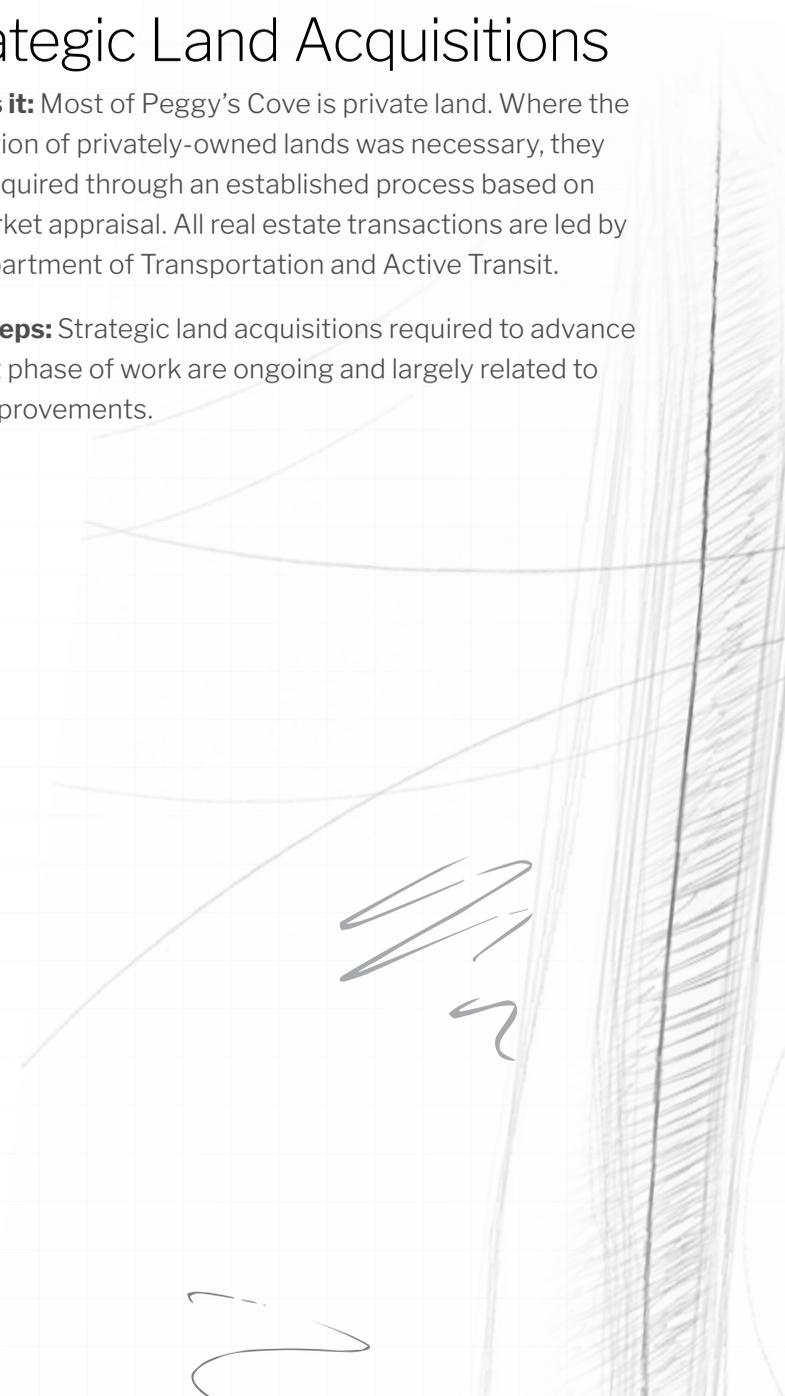
**What we heard from the community:** There is real need to have some public, civic gathering space for the community and for visitors looking for a place to sit and rest. With many buildings being close to the road and limited public spaces, the roadway is often the only space for groups to gather right now. The movement of large vehicles through here may still be an issue during the peak season so management of traffic, parking, and prioritizing of people will be very important.

**Next steps:** Construction is in progress for this piece of the project. Develop Nova Scotia will continue to engage with community for input on furnishings that will support early activation and use of this new public space by the community. Programming in the space will be community-led and Develop Nova Scotia is beginning to work with community to support events and activation for the 2021-22 season.

## Ⓒ Strategic Land Acquisitions

**What is it:** Most of Peggy's Cove is private land. Where the acquisition of privately-owned lands was necessary, they were acquired through an established process based on fair-market appraisal. All real estate transactions are led by the Department of Transportation and Active Transit.

**Next steps:** Strategic land acquisitions required to advance the first phase of work are ongoing and largely related to road improvements.



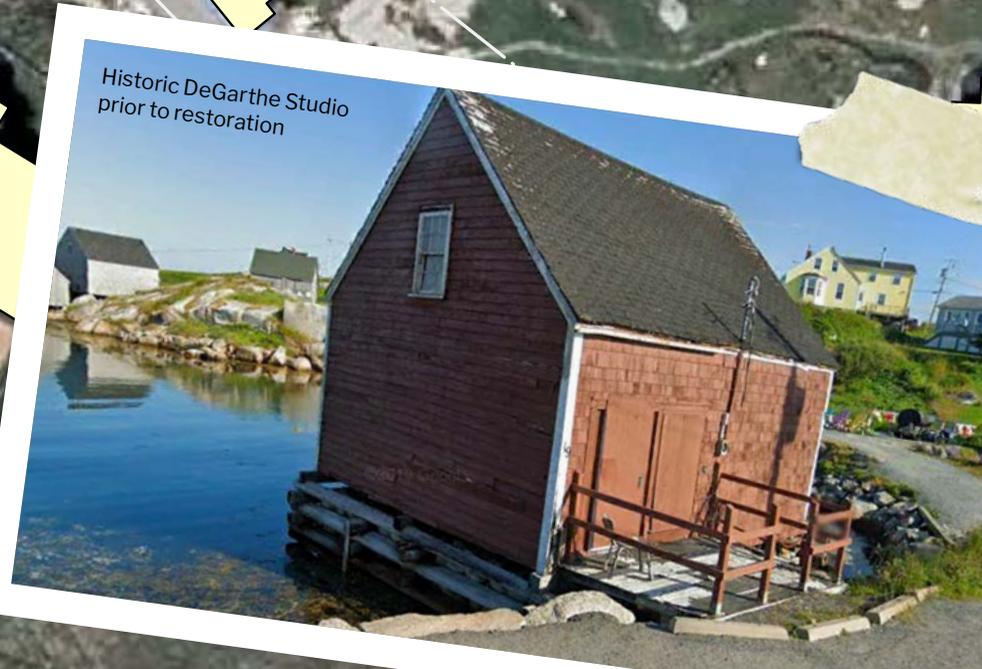


(B) Cove washroom

(B) Peggy's Cove Common

DeGarthe Studio (A)

New pedestrian infrastructure and road work (B)



Historic DeGarthe Studio prior to restoration



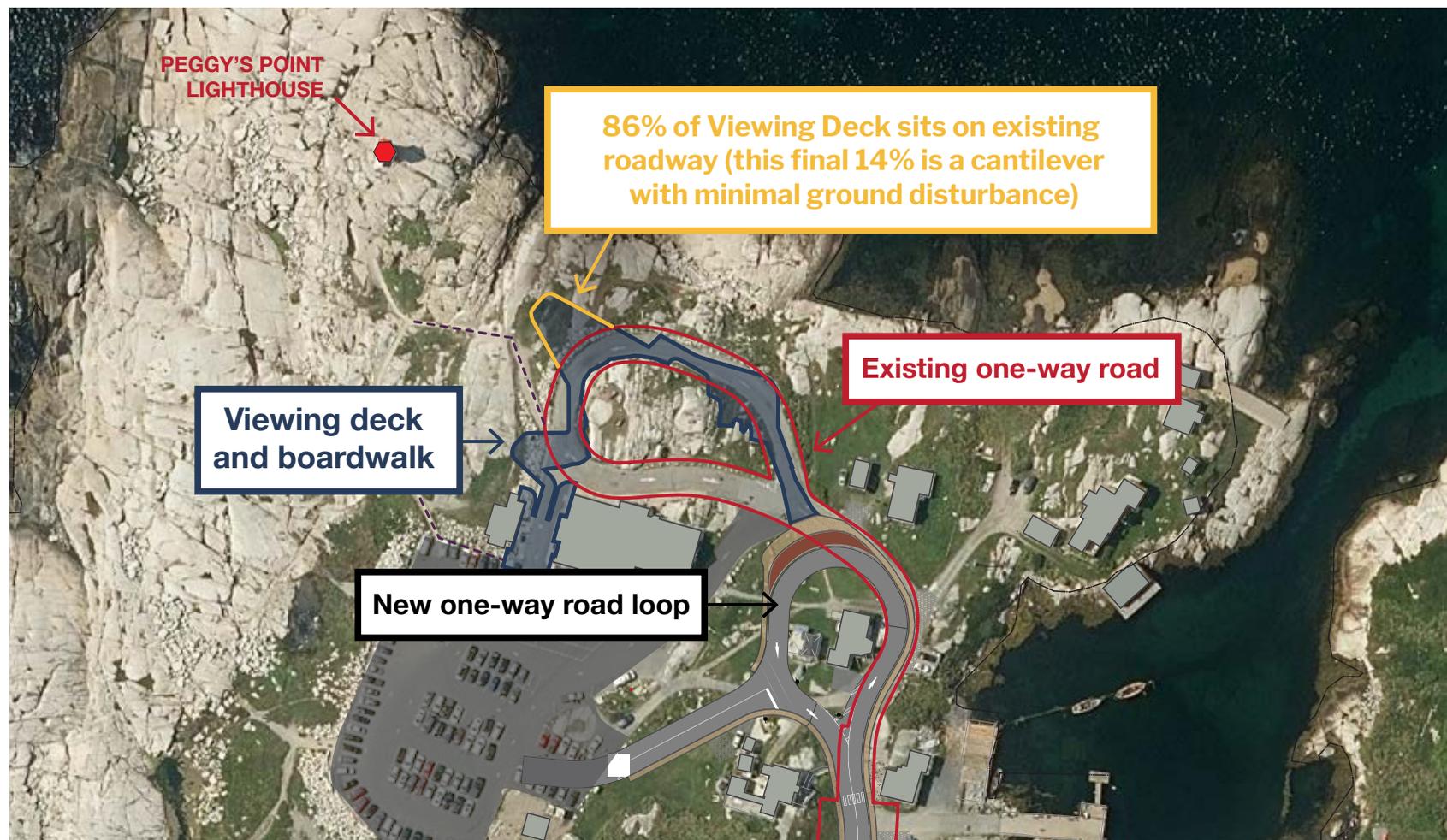
# Transportation and Visitor Services

## Ⓐ Lighthouse Arrival Area & Viewing Platform

**What is it:** A revamp of the lighthouse arrival experience that replaces the existing roadway/turning loop with an viewing deck for everyone. This piece of the project includes a new viewing deck and turning circle, which includes a safer area for drop off. The viewing deck also ties in with a new accessible washroom near the lighthouse. The intent is to create a new public space in a community that currently has very little, while also improving the quality and safety of the visitor experience.

**What we heard from community:** Pedestrian safety remains a very important concern for the community. The concept design for the viewing platform achieves the objectives of making Peggy's Cove more accessible and safer—and by reusing an area of past disturbance (an old roadway) the character and integrity of the landscape is preserved. From here the design of the viewing deck was iterated and refined in collaboration with the Project Working Group.

**Next steps:** Construction of the viewing deck started in March 2021 and is expected to be complete in August 2021.



Renderings of proposed Peggy's Cove Viewing Platform



## B New Parking Area, Trail, Bridge

**What is it:** An overflow parking lot that was recommended to address the challenge of vehicle storage in Peggy's Cove. The Master Plan work revisited potential sites from past studies and recommended a site based on ecological sensitivity (wetlands and wildlife), visual impact, vulnerability to erosion, access and safety, and the reasonable distance for people to travel on foot from a parking lot. A site for an overflow parking lot was recommended along with the infrastructure required to create a cohesive and accessible visitor experience.

**What we heard from community:** Through the engagement process, the community expressed concerns about locating new parking areas on the waterside of Highway 333, largely due to its potential to encourage more people to roam in areas that are more sensitive both from an ecological and community perspective. While the Community recognizes that additional parking may be necessary in the future, there is a desire to take an incremental approach by expanding the VIC parking lot first and then measuring its impact before making further interventions.

**Next steps:** The overflow parking lot is not being advanced at this time and remains as a design concept only. The consultant has tested a number of options and locations for an overflow parking lot and has completed a level of design that will allow it to be revisited in the future as the impacts of other changes are understood. The overflow parking lot and connected elements are currently on hold.

## C Parking Improvements

**What is it:** Improvements to the VIC parking lot and installation of a traffic inventory system.

The parking inventory system will alert visitors if and where parking is available before entering Peggy's Point Road—this will reduce the number of vehicles traveling further south on Peggy's Point Road when no parking is available. The traffic management program includes the parking inventory sign and poles with mounted cameras and solar panels in both the VIC and Lighthouse parking lots. This system will also collect data that can inform future decisions around parking and the information can be used to encourage more local visitation during off-peak times.

**What we heard from community:** The Project Working Group encouraged the Project Team to explore improvements to the existing VIC parking lot in order to reduce parking needs and pressures elsewhere in the Cove. Two options for the VIC expansion were presented to the community, both resulting in a significant decrease in "failure days" (days when the number of cars entering Peggy's Point Road is greater than the parking stalls available). There was wide community support for the more modest option that will have less visual impact and disturbance of rock, but still effectively double the size of the lot and help reduce failure days by ~50%. We also heard it is important that any automated inventory system be capable of monitoring traffic volumes and demand to inform the impact of traffic management in the Cove.

**Next steps:** The VIC parking lot expansion and the installation of poles and signage for the traffic inventory system is in progress. The parking inventory sign has been installed further north on Peggy's Point Road and the next step is landscaping around the base of the sign.

## D Washroom expansion / Improvements

**What is it:** A new, accessible public washroom will round out the new common space in the heart of the Cove. Another public washroom is being constructed near the lighthouse and tie into the Viewing Deck.

**What we heard from community:** The need for more public washrooms was identified early in the engagement process in our discussion around activating the Cove and creating useable common spaces for both community and visitors. Through our continued consultation with the Project Working Group, they suggested we explore a second public washroom near the lighthouse, which could include a space to house emergency equipment.

**Next steps:** The public washroom in the Cove opened on June 15, 2021. The public washroom near the lighthouse is underway and expected to be complete by September 2021







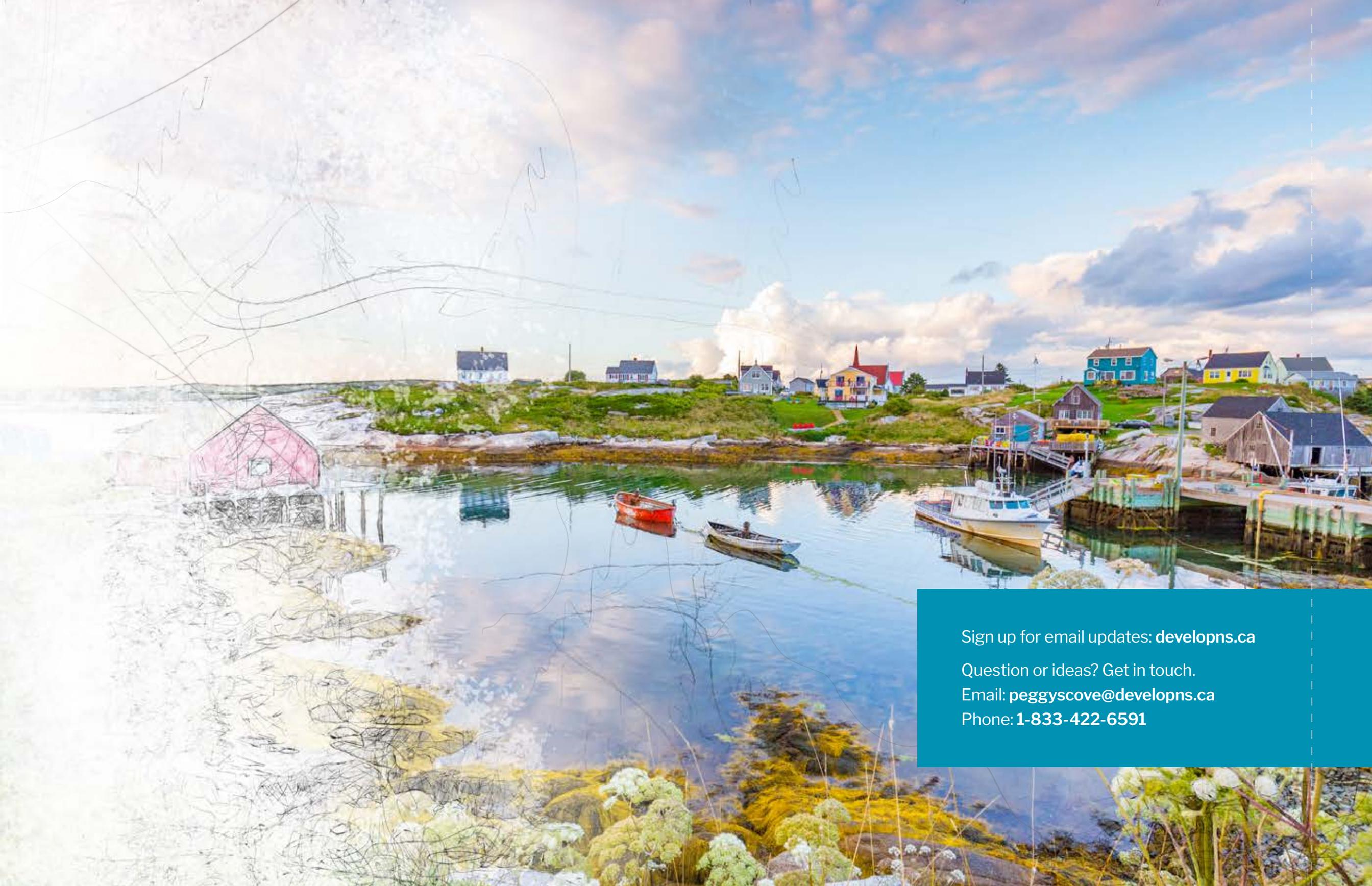
# Governance and Management

- Ⓐ Modernization of the Act
- Ⓑ New Community Advisory Committee
- Ⓒ Management Strategy for Public Lands and Assets

**What is it:** The governance section of the Master Plan includes a governance section that reflects issues residents, community members, and key stakeholders—including the Peggy’s Cove Commission. The Master Plan also includes preliminary recommendations from the consultant for additional study or consideration in any future bylaw or governance review. Develop Nova Scotia is not leading this portion of the Master Plan, but will continue to be involved to provide support and project continuity to community, government partners, and stakeholders.

**What we heard from community:** Infrastructure improvements, climate mitigation, and proper servicing and maintenance are critical first steps, but there is also a need to ensure governance and management structures are modernized to support continued community sustainability and opportunities for inclusive economic growth and participation.

**Next Steps:** The Peggy’s Cove Commission previously recognized the need for a review of the land use bylaw. Since the completion of the Master Plan study, the Commission, with support from the province’s Department of Inclusive Economic Growth, has advanced this work as a first step and is expected to carry out a formal review in 2021.



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Question or ideas? Get in touch.

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